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Consolidated Financial Results for the Six Months Ended September 30, 2026 [Japanese GAAP]

November 10, 2026

Company name: Nippon Signal Co., Ltd.
Stock exchange listing: Tokyo
Code number: 6741
URL: https://www.signal.co.jp
Representative: Ryuichi Goto President and CEO and COO
Contact: Hiromasa Fujimoto Executive Officer, General Manager, General Affairs Department
Phone: 03-3217-7200

Scheduled date of filing semi-annual securities report: November 11, 2026
Scheduled date of commencing dividend payments: December 1, 2026
Availability of supplementary briefing material on financial results: Yes
Schedule of financial results briefing session: Yes

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Six Months Ended September 30, 2026 (April 1, 2026 to September 30, 2026)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
September 30, 2026	51,043	15.7	3,742	112.6	4,117	63.8	3,014	116.1
September 30, 2025	44,125	9.3	1,760	(1.9)	2,513	1.1	1,394	(14.5)

(Note) Comprehensive income: Six months ended September 30, 2026: ¥ 2,254 million [(24.5)%]
Six months ended September 30, 2025: ¥ 2,986 million [544.4 %]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	48.31	-
September 30, 2025	22.36	-

(2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio
As of	Million yen	Million yen	%
September 30, 2026	166,792	114,114	68.4
March 31, 2026	172,224	114,336	66.4

(Reference) Equity: As of September 30, 2026: ¥ 114,114 million
As of March 31, 2026: ¥ 114,336 million

2. Dividends

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	13.00	-	43.00	56.00
Fiscal year ending March 31, 2027	-	17.00			
Fiscal year ending March 31, 2027 (Forecast)			-	39.00	56.00

(Note) Revision to the forecast for dividends announced most recently: None

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	120,000	5.2	12,000	2.5	13,200	1.3	10,000	(13.7)	160.33

(Note) Revision to the financial results forecast announced most recently: None

* Notes:

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 company (Company name) Nippon Signal Technology Taiwan Co., Ltd
Excluded: - companies (Company name)

(Note) For details, please refer to “2. Semi-annual Consolidated Financial Statements and Principal Notes, (4) Notes to Semi-annual Consolidated Financial Statements, (Significant changes in the scope of consolidation)” on page 10 of the Attachments.

(2) Accounting methods adopted particularly for the preparation of semi-annual consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: No
2) Changes in accounting policies other than 1) above: No
3) Changes in accounting estimates: Yes
4) Retrospective restatement: No

(Note) For details, please refer to “2. Semi-annual Consolidated Financial Statements and Principal Notes, (4) Notes to Semi-annual Consolidated Financial Statements, (Changes in accounting estimates)” on page 10 of the Attachments.

(4) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

As of September 30, 2026: 68,339,704 shares
As of March 31, 2026: 68,339,704 shares

2) Total number of treasury shares at the end of the period:

As of September 30, 2026: 5,927,975 shares
As of March 31, 2026: 5,968,757 shares

3) Average number of shares outstanding during the period:

Six months ended September 30, 2026: 62,391,318 shares
Six months ended September 30, 2025: 62,371,125 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.
* Proper use of earnings forecasts, and other special matters

  The statements regarding forecast of financial results in this report are based on the information that is available to the Company, as well as certain assumptions that are deemed to be reasonable by management. Therefore, there might be cases in which actual results differ materially from forecast values due to various factors.

  For the forecast of financial results, please refer to “1. Qualitative Information on Semi-annual Financial Results, (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information” on page 4 of the Attachments.

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1. Qualitative Information on Semi-annual Financial Results

(1) Explanation of Operating Results

During the six months ended September 30, 2026 (April 1, 2026 to September 30, 2026), the global economy faced challenges that required close monitoring, such as continued geopolitical tensions due to Russia's prolonged invasion of Ukraine and military actions by the US and Israel against Iran.

In Japan, although concerns remain over stable energy supplies and price trends of various raw materials due to the impact of the Middle East situation, Japan's overall economy has maintained a moderate growth trend as the government's economic measures and the expansion of AI-related investment have underpinned corporate activities.

Under these circumstances, the Group has been working toward realization of its medium-term management plan, "Realize-EV100," with FY2028 as the final goal. In the domestic business, we are working on the social implementation of new products that utilize DX technology. As part of these efforts, we have developed the cloud system platform called "KURU Link plus" and are strengthening our efforts to receive orders for solutions for transport operators. In the overseas business, Nippon Signal India Private Limited, a local subsidiary of the Company, entered into a long-term maintenance agreement covering the entire signal system for the Delhi Metro Line 8 in India, which we had previously delivered. We will continue to promote customer-oriented initiatives in megacities. Effective October 1, Nisshin Industry Co., Ltd., and Tochigi Nisshin Co., Ltd. merged to form NS Finetech Co., Ltd. and commenced operations with the aim of effectively utilizing management resources, improving the efficiency of business operations, and strengthening the business management structure. The Group will further strive to enhance ROE and ROIC to improve return on capital, and will continue to proactively work on IR and SR activities.

In addition, we are working to reduce the ratio of cross-shareholdings to total consolidated net assets to 20% or less as of the end of the medium-term management plan. The sale of cross-shareholdings during the six months ended September 30, 2026, resulted in extraordinary income of 1,119 million yen. As a result of this, the total amount of cross-shareholdings was 24,744 million yen, representing 21.7% of total consolidated net assets. The Company will continue its efforts to reduce cross-shareholdings.

The Company's business results for the six months ended September 30, 2026 were 70,668 million yen in orders received (up 24.9% year-on-year) and 51,043 million yen in net sales (up 15.7% year-on-year). Operating profit was 3,742 million yen (up 112.6% year-on-year), ordinary profit was 4,117 million yen (up 63.8% year-on-year), and profit attributable to owners of parent was 3,014 million yen (up 116.1% year-on-year).

An overview of the Company's business by segment is as follows.

[Transportation Infrastructure]

In Railway Signal Systems, we received orders for and recorded sales of Centralized Traffic Control systems, signal safe products including interlocking devices, wireless coordination systems, and other products in the Japanese market. Furthermore, we will continue to contribute to the realization of safe and comfortable travel by developing products that help reduce maintenance labor and improve inspection efficiency, and further deploying these products throughout Japan. Such products include Communication-Based Train Control systems that use public communication networks for information transmission and simplify ground equipment, and "Traio," which collects, accumulates, and analyzes information on the status of railway equipment through cloud networks.

In overseas markets, including Indonesia, Taiwan, and India, we received orders for and recorded sales of Railway Signal Systems. We remain committed to supporting the development of safe and comfortable communities by meeting the infrastructure development demand of Asian countries and the African region, leveraging our established track record in these markets.

For Smart Mobility Systems, particularly Road Traffic Safety Systems, we received orders for and recorded sales of traffic signal equipment, MVNO (network provision service business), and other products. We have also actively participated in various autonomous driving demonstration projects. We aim to be a provider of products and technologies that support the "Vehicle-Infrastructure Cooperative System," linking autonomous vehicles with traffic signals and roadside sensors.

In overseas markets, we continued to receive orders for traffic signals in Uganda, which is in need of solutions to chronic traffic congestion, as in the previous fiscal year. We will continue contributing to addressing infrastructure issues in the African region.

As a result of the above, orders received were 36,243 million yen (up 29.5% year-on-year) and net sales were 26,800 million yen (up 17.9% year-on-year). Segment profit was 2,324 million yen (up 79.1% year-on-year).

[ICT Solutions]

In AFC, particularly Station Service Network Systems, we received orders for and recorded sales of platform screen doors, passenger gates, parking lot equipment, security gates, and other products in the Japanese market.

We are also actively working on a new cashless boarding service using cashless payments such as tap-to-pay payment with credit cards, etc. and QR code authentication, and are promoting their introduction in collaboration with railway operators in various parts of Japan. Furthermore, we have introduced walk-through facial recognition passenger gates and are advancing initiatives to drive future sales growth.

In the overseas markets, especially in Egypt and Bangladesh, we recorded sales of platform screen doors, AFC systems and other products.

In R&S, which focuses on robotics and sensing, we received orders for and recorded sales of the “ZIZAI” series multifunctional heavy machinery robot, 3D laser ranging image sensors for platform screen doors, and other products. Regarding the ZIZAI series, we launched two new models, the single-arm ZX-2 and the dual-arm ZX-3. ZX-3 was adopted by East Japan Railway Company in April 2026. In addition, West Japan Railway Company, which has adopted the conventional ZX-1, adopted the ZX-2 and ZX-3 in October 2026.

Based on the basic concept of fail-safe, we integrate the latest robotics technologies with our core technologies, such as sensors and image analysis that we have cultivated, and promote efforts to realize a future society in which humans and robots work together.

As a result of the above, orders received were 34,425 million yen (up 20.4% year-on-year) and net sales were 24,242 million yen (up 13.3% year-on-year). Segment profit was 3,611 million yen (up 43.2% year-on-year).

(2) Explanation of Financial Position

(i) Assets, Liabilities and Net Assets

Total assets as of September 30, 2026 were 166,792 million yen, a decrease of 5,431 million yen from the end of the previous fiscal year, mainly due to an 18,379 million yen decrease in notes and accounts receivable - trade, and contract assets, despite a 6,130 million yen increase in cash and deposits, a 3,394 million yen increase in inventories, and a 3,328 million yen increase in construction in progress.

Liabilities decreased by 5,209 million yen from the end of the previous fiscal year to 52,678 million yen, mainly due to a 7,000 million yen decrease in short-term borrowings, a 2,468 million yen decrease in income taxes payable, and a 770 million yen decrease in notes and accounts payable - trade, despite a 6,422 million increase in contract liabilities.

Net assets were 114,114 million yen, a decrease of 221 million yen compared with the end of the previous fiscal year, mainly due to a 2,681 million yen decrease in retained earnings from dividends and a 546 million yen decrease in remeasurements of defined benefit plans, despite the recording of 3,014 million yen in profit attributable to owners of parent and a 141 million yen increase in retained earnings due to a change in scope of consolidation.

(ii) Cash Flows

The balance of cash and cash equivalents (“cash”) as of September 30, 2026 totaled 17,054 million yen, an increase of 6,160 million yen from the end of the previous fiscal year.

Cash flows in each area of activity during the six months ended September 30, 2026 are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities was 20,815 million yen, compared with a cash inflow of 13,993 million yen in the same period of the previous fiscal year. The principal cash inflow factors were a decrease in trade receivables

and an increase in contract liabilities, while the principal cash outflow factor was an increase in inventories.

(Cash flows from investing activities)
Net cash used in investing activities was 5,073 million yen, compared with a cash outflow of 2,803 million yen in the previous fiscal year. The principal cash outflow factor was the purchase of property, plant and equipment and intangible assets, while the principal cash inflow factor was sale of investment securities.

(Cash flows from financing activities)
Net cash used in financing activities was 9,678 million yen, compared with a cash outflow of 11,738 million yen in the same period of the previous fiscal year. The principal cash outflow factors were repayment of short-term borrowings and dividend payments.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information
There are no revisions to the full-year consolidated earnings forecast for the fiscal year ending March 31, 2027 (April 1, 2026 to March 31, 2027) announced on May 12, 2026.

Among the Group's main businesses, Railway Signal Systems and Smart Mobility Systems in the Transportation Infrastructure segment and AFC in the ICT Solutions segment tend to have a higher proportion of the Group's sales at the end of each fiscal year, as capital investment by domestic railroad operators, which are our major customers, and public investment by police and other entities are the main drivers.

2. Semi-annual Consolidated Financial Statements and Principal Notes

(1) Semi-annual Consolidated Balance Sheets

(Million yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	10,963	17,093
Notes and accounts receivable - trade, and contract assets	77,129	58,750
Electronically recorded monetary claims - operating	1,222	843
Merchandise and finished goods	7,649	9,607
Work in process	7,666	8,336
Raw materials and supplies	5,089	5,855
Other	3,544	4,217
Allowance for doubtful accounts	(45)	(0)
Total current assets	113,220	104,705
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	6,198	6,120
Machinery, equipment and vehicles, net	3,196	2,804
Tools, furniture and fixtures, net	2,760	2,777
Land	5,569	5,569
Leased assets, net	58	88
Construction in progress	2,995	6,323
Total property, plant and equipment	20,779	23,684
Intangible assets	3,022	3,306
Investments and other assets		
Investment securities	28,106	27,530
Long-term loans receivable	3	2
Retirement benefit asset	4,357	4,444
Deferred tax assets	800	1,148
Other	1,947	2,051
Allowance for doubtful accounts	(13)	(79)
Total investments and other assets	35,201	35,097
Total non-current assets	59,003	62,087
Total assets	172,224	166,792

(Million yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	10,572	9,802
Electronically recorded obligations - operating	3,947	3,935
Short-term borrowings	15,500	8,500
Lease liabilities	3	10
Income taxes payable	4,935	2,467
Contract liabilities	3,591	10,014
Provision for bonuses	3,349	3,170
Provision for loss on orders received	859	456
Other	6,765	5,815
Total current liabilities	49,524	44,173
Non-current liabilities		
Long-term deposits received	99	99
Long-term accounts payable - other	20	28
Lease liabilities	7	35
Deferred tax liabilities	947	936
Retirement benefit liability	7,288	7,404
Total non-current liabilities	8,363	8,505
Total liabilities	57,888	52,678
Net assets		
Shareholders' equity		
Share capital	10,000	10,000
Capital surplus	7,585	7,604
Retained earnings	87,993	88,467
Treasury shares	(6,571)	(6,526)
Total shareholders' equity	99,007	99,544
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	13,535	13,243
Foreign currency translation adjustment	-	78
Remeasurements of defined benefit plans	1,792	1,246
Total accumulated other comprehensive income	15,328	14,569
Total net assets	114,336	114,114
Total liabilities and net assets	172,224	166,792

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income

(Million yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Net sales	44,125	51,043
Cost of sales	34,133	38,038
Gross profit	9,992	13,005
Selling, general and administrative expenses	8,231	9,262
Operating profit	1,760	3,742
Non-operating income		
Interest income	0	1
Dividend income	339	344
Dividend income of life insurance	158	146
Rental income from real estate	154	156
Nursing services income	4	12
Other	198	84
Total non-operating income	856	745
Non-operating expenses		
Interest expenses	45	34
Foreign exchange losses	-	264
Rental expenses on real estate	28	27
Nursing services expense	15	20
Other	12	22
Total non-operating expenses	102	370
Ordinary profit	2,513	4,117
Extraordinary income		
Gain on sale of non-current assets	0	1
Gain on sale of investment securities	171	1,119
Gain on sale of golf club membership	0	-
Total extraordinary income	171	1,121
Extraordinary losses		
Loss on sale and retirement of non-current assets	10	71
Loss on valuation of investment securities	-	22
Loss on sale of golf club membership	-	0
Total extraordinary losses	10	94
Profit before income taxes	2,675	5,145
Income taxes	1,280	2,131
Profit	1,394	3,014
(Details)		
Profit attributable to owners of parent	1,394	3,014

(Million yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Other comprehensive income		
Valuation difference on available-for-sale securities	1,708	(292)
Foreign currency translation adjustment	-	78
Remeasurements of defined benefit plans, net of tax	(117)	(546)
Total other comprehensive income	1,591	(759)
Comprehensive income	2,986	2,254
(Details)		
Comprehensive income attributable to owners of parent	2,986	2,254

(3) Semi-annual Consolidated Statements of Cash Flows

(Million yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	2,675	5,145
Depreciation	1,773	2,033
Loss (gain) on sale and retirement of non-current assets	10	70
Loss (gain) on sale of investment securities	(171)	(1,119)
Interest and dividend income	(340)	(346)
Interest expenses	45	34
Decrease (increase) in trade receivables	22,272	19,103
Decrease (increase) in inventories	(6,321)	(3,394)
Increase (decrease) in trade payables	(1,430)	(1,067)
Increase (decrease) in contract liabilities	(214)	6,422
Increase (decrease) in retirement benefit liability	(179)	(545)
Other, net	(1,803)	(1,422)
Subtotal	16,315	24,913
Interest and dividends received	340	346
Interest paid	(45)	(34)
Income taxes paid	(2,617)	(4,459)
Income taxes refund	1	49
Net cash provided by (used in) operating activities	13,993	20,815
Cash flows from investing activities		
Payments into time deposits	(65)	(33)
Proceeds from withdrawal of time deposits	65	64
Purchase of property, plant and equipment	(2,481)	(5,350)
Purchase of intangible assets	(534)	(735)
Purchase of investment securities	(10)	(82)
Proceeds from sale of investment securities	200	1,131
Other, net	21	(66)
Net cash provided by (used in) investing activities	(2,803)	(5,073)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(9,700)	(7,000)
Proceeds from deposits received from an unaffiliated entity	23	8
Repayments of lease liabilities	(2)	(4)
Dividends paid	(2,058)	(2,682)
Decrease (increase) in treasury shares	(0)	(0)
Net cash provided by (used in) financing activities	(11,738)	(9,678)
Effect of exchange rate change on cash and cash equivalents	(35)	(223)
Net increase (decrease) in cash and cash equivalents	(583)	5,839
Cash and cash equivalents at beginning of period	11,248	10,894
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	721	321
Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries	305	-
Cash and cash equivalents at end of period	11,691	17,054

(4) Notes to Semi-annual Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable

(Notes in case of significant changes in shareholders' equity)

Not applicable

(Significant changes in the scope of consolidation)

Nippon Signal Technology Taiwan Co., Ltd, which was a non-consolidated company at the end of the previous fiscal year, has been included in the scope of consolidation beginning with the fiscal year under review due to its increased importance.

(Accounting methods adopted particularly for the preparation of semi-annual consolidated financial statements)

(Deferral of cost variances)

Cost variances arising from seasonally fluctuating operating rates are expected to be mostly eliminated by the end of the cost accounting period (end of the fiscal year or the semi-annual period of the fiscal year); therefore, such cost variances are deferred as current assets (other) or current liabilities (other) at the ends of the first and third quarters of the fiscal year.

(Calculation of tax expenses)

Tax expenses are calculated by reasonably estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the consolidated fiscal year, including the semi-annual period of the fiscal year under review, and multiplying income/loss before income taxes for the semi-annual period by the estimated effective tax rate.

(Changes in accounting estimates)

(Change in the number of years for amortizing actuarial differences in retirement benefit accounting)

Two of the Company's consolidated subsidiaries previously set the number of years for amortizing actuarial differences in retirement benefit accounting to a certain number of years within the average remaining years of service of employees. However, as the average remaining years of service of employees fell below this number, these subsidiaries changed the number of years for amortizing actuarial differences to 10 years beginning from the start of the fiscal year under review.

The impact of the change in the number of years for amortization will have on the semi-annual consolidated financial statements is minor.

(Segment information, etc.)
[Segment information]

I For the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

Information on net sales and profit (loss) by reportable segment and classification of revenues

(Million yen)

	Reportable segment			Adjustments (Note 1)	Semi-annual consolidated statements of income and comprehensive income (Note 2)
	Transportation Infrastructure	ICT Solutions	Total		
Net sales					
Net sales to external customers	22,731	21,394	44,125	—	44,125
Intersegment internal sales or transfers	—	—	—	—	—
Total	22,731	21,394	44,125	—	44,125
Goods or services transferred at a point in time	6,252	8,305	14,557	—	14,557
Goods or services transferred over time	16,478	13,088	29,567	—	29,567
Total	22,731	21,394	44,125	—	44,125
Segment profit	1,297	2,521	3,819	(2,058)	1,760

Notes: 1. Adjustments of (2,058) million yen in segment profit represent corporate expenses that are not allocated to reportable segments. Corporate expenses are primarily expenses of the administration divisions of the parent company's headquarters that are not attributable to any of the reportable segments.

2. Segment profit is adjusted with operating profit in the semi-annual consolidated statements of income and comprehensive income.

II For the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

Information on net sales and profit (loss) by reportable segment and classification of revenues

(Million yen)

	Reportable segment			Adjustments (Note 1)	Semi-annual consolidated statements of income and comprehensive income (Note 2)
	Transportation Infrastructure	ICT Solutions	Total		
Net sales					
Net sales to external customers	26,800	24,242	51,043	—	51,043
Intersegment internal sales or transfers	—	—	—	—	—
Total	26,800	24,242	51,043	—	51,043
Goods or services transferred at a point in time	7,292	7,690	14,982	—	14,982
Goods or services transferred over time	19,507	16,552	36,060	—	36,060
Total	26,800	24,242	51,043	—	51,043
Segment profit	2,324	3,611	5,935	(2,193)	3,742

Notes: 1. Adjustments of (2,193) million yen in segment profit represent corporate expenses that are not allocated to reportable segments. Corporate expenses are primarily expenses of the administration divisions of the parent company's headquarters that are not attributable to any of the reportable segments.

2. Segment profit is adjusted with operating profit in the semi-annual consolidated statements of income and comprehensive income.

[Related information]

I For the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

Information by region

Net sales

(Million yen)

Japan	Asia	Other	Total
38,533	3,912	1,679	44,125

Note: Net sales are classified by region based on the location of the customer.

II For the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

Information by region

Net sales

(Million yen)

Japan	Asia	Other	Total
47,105	3,051	886	51,043

Note: Net sales are classified by region based on the location of the customer.